

# Why Does My Transfer Station Manage Waste the Way It Does? – Part II

ENGAGING THE PUBLIC

TARA MAE ALBERT, SWOT COORDINATOR & INDUSTRY EXPERTS



## Learning Points

- Recap of Part I
- Methods of Waste Management
- The "Extras"
- Education & Outreach
- Social Media
- Case Studies





# Recap of Part 1

# Town Responsibility & Authority RSA 149-M:17

- Each town shall provide a solid Waste Facility or assure access to another facility for its residents
- A town may establish bylaws for:
  - Use of the facility and setting user fees
  - Separation and collection of waste within the municipality
  - Registration of haulers doing business within the municipality
  - Pay-as-you throw programs using special bags, stickers, etc.
- A town may contract with disposal facilities for disposal of solid waste



## Re-Cap: 9 Reasons



Town Budgets



Existing Budgets vs. Rising Costs



Contracts



Committees & Groups



Conflicting
Management



Regulations



Permit Conditions



History of NH SW Management



YOUR Towns SW Management



Facility Operators

Decision Makers

Roles & Responsibilities

Permittees

Users of the Facility



## Case Studies

#### Sanbornton

Permit changes vs. changes to the facility

Primex Report led to closing the Swap Shop and Metal Picking

New management – new ideas

#### Swanzey

Updated the facility

ARPA funding & Recycling Revenue

Frequent construction updates on town website

#### Manchester

Making changes to how wastes are managed after they are collected at the facility. Is there notification?

Why is waste managed the way it is? Goals?

### Moultonborough

Population explosion and outdated facility including traffic patterns

Feasibility Study to make the best changes

#### Tamworth

Grants (local and federal)

Involving the community

- Recycling Project volunteers
- Elementary/Grade school
- Town warrant article

**Smart Decisions** 

Collaboration attempts with surrounding towns

Long Process



## Most Striking Realizations

- The townspeople have pull in the process.
- Many people do not understand how and why solid waste is managed the way it is.
- There are more than just the decision to recycle or to throw away.
- Solid Waste activities are determined by State Law & Rule, SW Permit & Operating Plan, AND Local Ordinances







Identify the methods

Why did
Municipality
choose
method?

How do users respond?

Methods of Managing Waste



# Identify the Methods of Managing & Moving of Wastes









DISPOSAL

**DIVERSION** 

COLLECTION

**OPERATIONS** 



Budget

Population & Housing

Existing Infrastructure

Can't or Won't Change

Why did the Town Choose their Method of Waste Management?



- Riot
- Confusion
- Lack of Understanding
- On Board
- At first, they are lost then step into line.

How Do Users Respond to Decisions

This is where you need your Leaders and SMEs.





## THE EXTRAS



## The Extras: To Do or Not To Do? & Why?

#### Swap Shops

#### **YES!!!**

- Diversion
- Community assistance
- Make \$/Saves Costs
- Build Bonds

#### NO!!!

- Fighting
- End up with junk
- Liability
- Lack of Space

#### Volunteers

#### Why?

- To "run" the extras
- Time back to the operators
- Community Involvement
- Can benefit the town

#### Why Not?

- Time to train people
- Takes work to find the right people.

### Maintaining the Extras

#### **Works Well**

- Have the correct people at the helm
- Allowing for autonomy
- Set the Authority & Rules

#### **Does NOT Work**

- Wrong people in charge
- No space
- No rules/training
- Lack of trust & respect



## Town Committees & Groups

**Elected Officials** 

Planning & Zoning Board

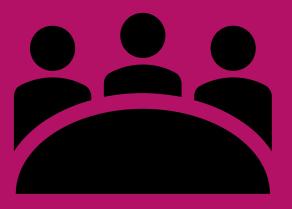
Finance Committee

Sustainability/Waste Reduction Committee

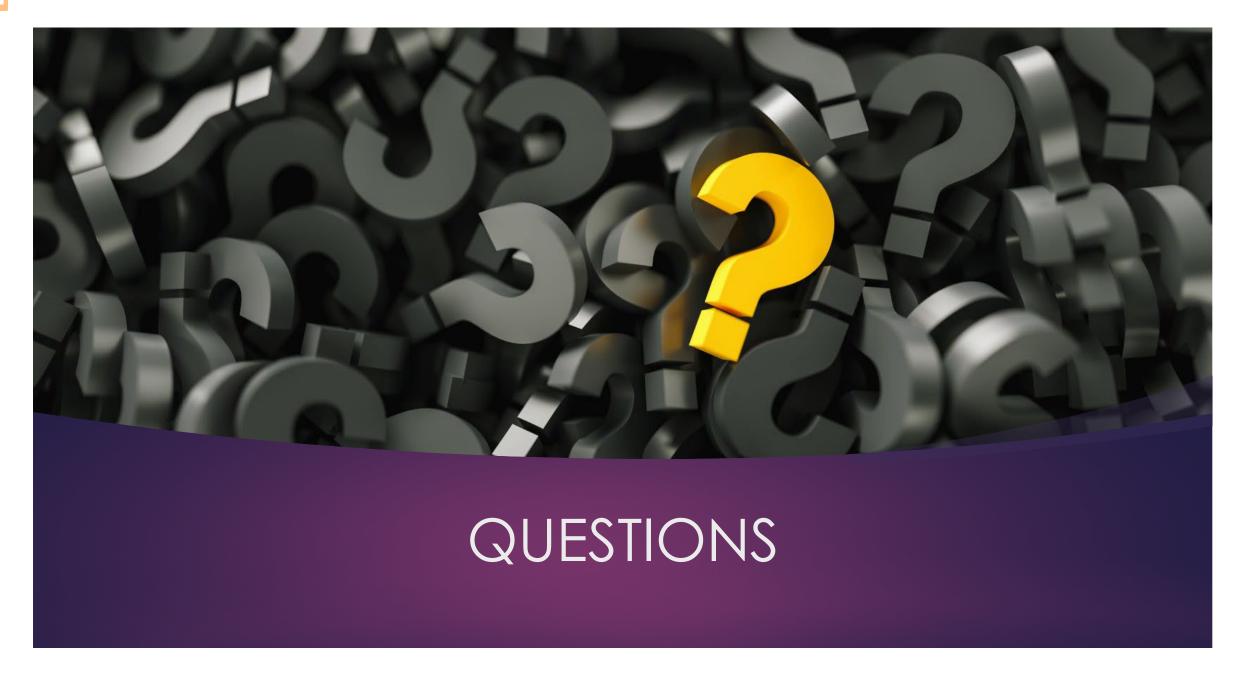
Third Party Organizations

... Certified Solid Waste Operators

SUBJECT MATTER EXPERTS









Education & Outreach

Why
Proper
Mgmt is
Important.

Costs for running the facility

Examples & Case Studies

Education to Users

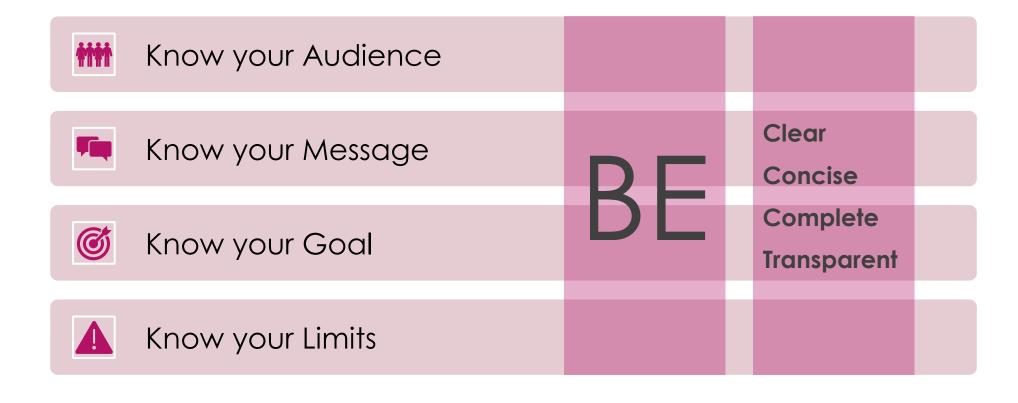


Education

CLEAR
CONCISE
COMPLETE
TRANSPARENT



## Education





## Outreach

GETTING THE EDUCATION OUT IN THE WORLD

MHO 10 INVOLVES

CLEAR
EXPECTATIONS ON
HOW TO PROVIDE
THE INFORMATION







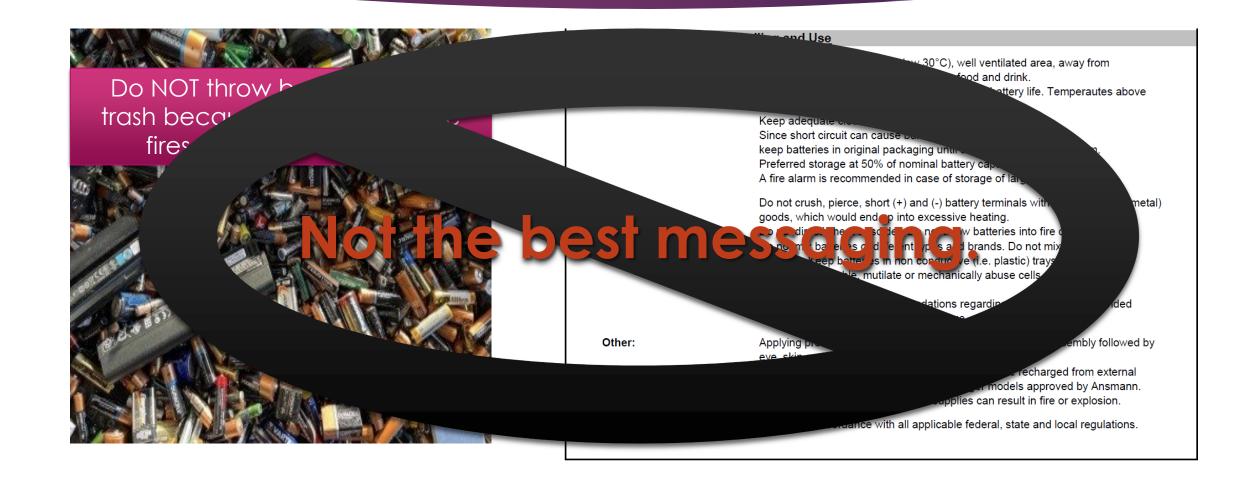
## Example of Education & Outreach

- Determination to educate customers on proper battery diversion/disposal.
- Determine that outreach will be done at the facility.
  - Specifically, the MSW Collection area.
- ▶ Determine that information will be immediately provided to the customer without having direct interaction with the operator(s).





## Education & Outreach





## Take CHARGE of your Batteries!



Stop!

Do you have batteries, or items containing batteries, you need to



Caution! What types of batteries are they?

Find out how to dispose of these items properly!

## Stop!



Rechargeable batteries and items containing rechargeable batteries should NOT be thrown in the trash or recycle bin.

If terminals touch metal, or another battery, or if the battery becomes damaged, it could cause a FIRE!

#### Caution!

**Know your batteries** 

Some single-use alkaline (non-rechargeable) batteries can be disposed of in the trash.



over both the positive and negative terminals or bag each battery individually.



www.des.nh.gov

#### Go!

Recycle/Dispose

Dispose of batteries properly!

Rechargeable batteries are recyclable when done properly. Many town transfer stations and retail outlets offer battery recycling. To find a location near you, search Earth 911 or call2recycle. If recycling is not possible at your transfer station, check with hardware, office supply and specialty battery stores.



## Education & Outreach



Why Is Waste Management Important?

ALL EDUCATION &
OUTREACH NEEDS TO MAKE
SURE THAT THIS QUESTION IS
CLEARLY ANSWERED



## Importance of Good Waste Management





Statutes, Rules and Permits

Can Save Money





Safety

Responsibility to Community

## Proper and Integrated Management of SW can:



Protect Human Health;



Preserve the Natural Environment; and



Conserve Precious and Dwindling Natural Resources.







MANAGING MY WASTE

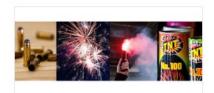
**Aerosol Cans** 

Posted: October 26, 2023



MANAGING MY WASTE

Asbestos



MANAGING MY WASTE

Ammunition, Explosives, Fireworks, Flares

Posted: October 26, 2023



MANAGING MY WASTE

**Automotive Antifreeze** 



MANAGING MY WASTE

**Appliances** 

Posted: October 26, 2023



MANAGING MY WASTE

**Batteries** 

# Managing "My" Wastes





INCLUDE ALL COSTS

STRESS THE VALUE OF
ALL COSTS

WAYS TO EVALUATE
THE COSTS



## **Economic (Full Cost Accounting)**

Are there better ways to... operate the facility? ...plan for investments? ... manage wastes?

#### **Environmental**

Are wastes being mismanaged or stored in a way that's polluting the area?

What are the risks of managing X, Y, Z wastes?

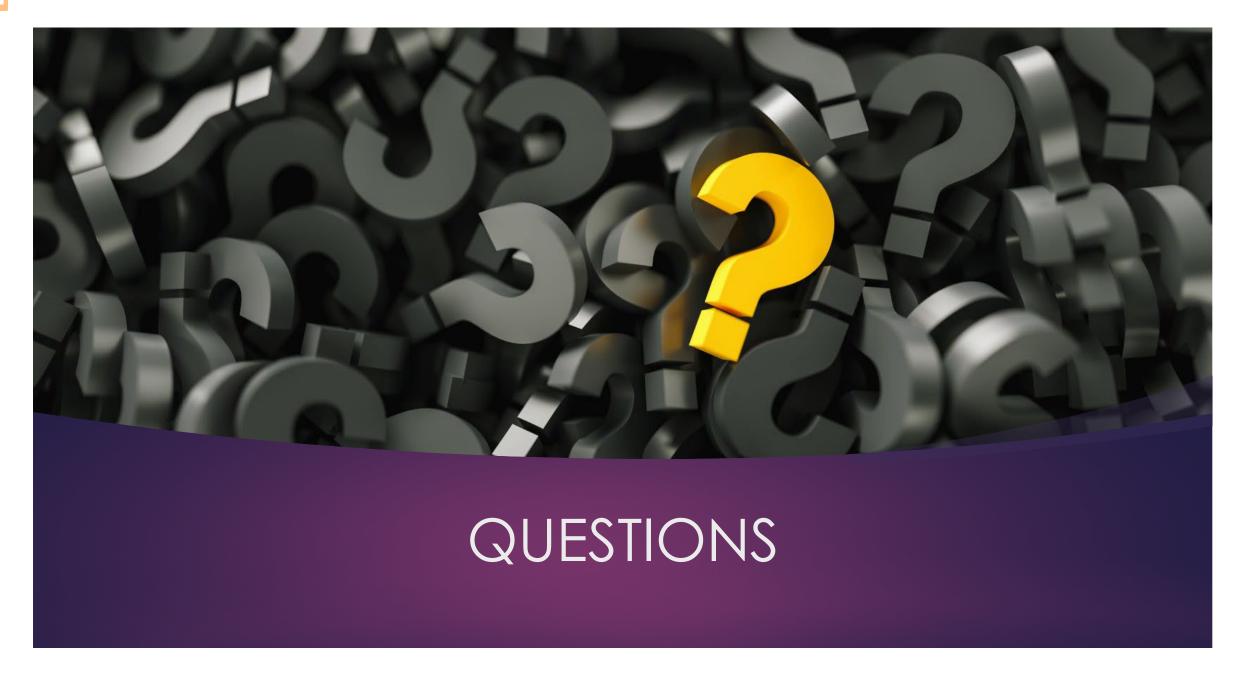
## Social (Human Costs)

Check in with your staff. How is morale? Are they knowledgeable about management practices and confident about make split decisions?

If you were a customer using the facility, would you feel safe using the facility?

Costs – ask yourself, "what's beyond the dollar?"







Education

Outreach

Getting the Residents on Board

Implement the Changes Case Studies



## Case Studies

### Hollis

Champion: Joan Cudworth

Public Education Campaigns

Pilot Program

Parades

Displays at the facility

Tours of the facility

## Swanzey

Champion: Josh Whipple

Overhaul of facility

Capital Improvement Funds

Grants

Clear visuals for the facility users

## Moultonborough

Champion: Ken Filpula

Signage at the facility

Compost Display

Obtained Funding to Conduct a Feasibility Study





# Promoting SW Diversion Effectively ... and with Style

Joan Cudworth, PW Director

Hollis Transfer Station Hollis, NH





Food Waste Compost Implementation.

Catching the eye of the Hollis Facility Users!



## Feedstocks??







### Immediate Recognition











Clear and Instructional Signage

Joan Cudworth Town of Hollis Director of Public Works

Email: jcudworth@hollisnh.org

Number: 603-465-2246

## SWANZEY

JOSH WHIPPLE





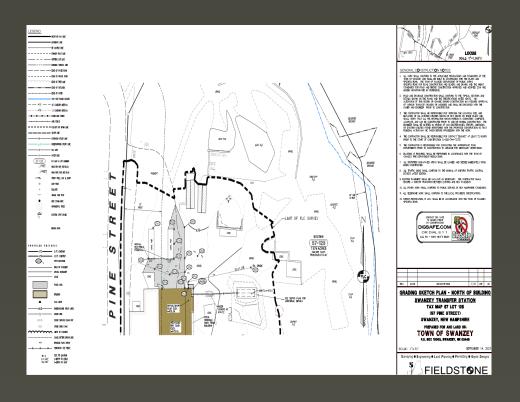
RECYCLING CENTER
FACILITY IMPROVEMENTS



### INDEX

- Project Scope
- Planning
- Pre-Construction
- Mid-Construction
- Finished Construction
- Funding

## PROJECT SCOPE



- Main building
  - Overhang drive thru
  - Addition of 8 sorting windows with guillotine doors
  - Staff areas across from sorting windows
    - ADA public bathroom
    - Staff locker room
    - Staff bathroom
    - Breakroom/ training area
    - Mechanical room with waste oil fired radiant heat
    - Workshop with overhead door
    - Solid Waste Manager Office
- Well
- Septic tank & Leech field
- Storm Water Management Plan
  - Infiltration basin & rain garden
- Monitored Fire alarm system

#### PLANNING STAGES

- Original facility improvement plans: 2009- (placed on the backburner due to costs & recycling markets- different plans)
- <u>Land survey</u>: 2017 & 2021
- Engaged Architect & engineer: 2019 & 2022
- Capital Improvements Program Committee: October 2022- Final planning stage (facility design, funding, execution plan)
- Test pits: January 2023
- Site Development plans: January 2023 received
- EPA grant (SWIFR) Solid Waste Infrastructure for Recycling: Submitted February 2023
- Planning board public hearing: 2/23/24
- <u>Facility PBN modification:</u> May 2023 submitted & June 2023 approval received.
- RFP posted: April 2023
- Contract awarded: April 2023
- Construction starts: 7/5/23

### PRE-CONSTRUCTION

- Engaging residents
  - Posting project information
    - Social media posts
    - Information brochures at Town Hall & Recycling Center
    - Facility postings
    - Town website
    - Word of mouth as residents used the facility
    - Being visible and available to assist residents and answer questions



### PRE-CONSTRUCTION (CONTINUED)

- Informing vendors
  - Posting project information
    - Vendor maps for pickups and deliveries
    - Staff helping vendors safely get through the facility- staged at different points of the facility with radios.

ALL OPERATIONS ARE SUBJECT TO CHANGE.... CLOSURES MAY BE LAST MINUTE...SAFETY IS

THE NUMBER 1 PRIORITY FOR STAFF, RESIDENTS, AND VENDORS

#### Notes-

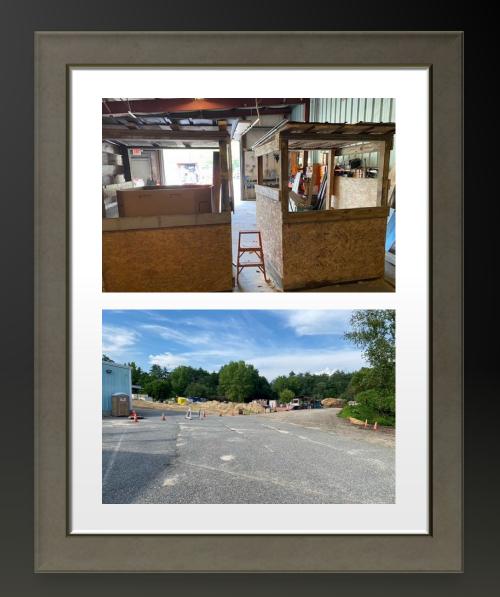
- Main bulk of construction expected to last July 5<sup>th</sup> through late September.
- Facility will also not be open during:
  - o When power is disconnected to compactors
  - o Extreme weather conditions
  - o Areas for safety concerns
- Expected to have backups and congestion through recycling areas and trash compactors.

All shipments or deliveries through the duration of construction will be requested for Monday or Thursday, but can work around operating days if need be.

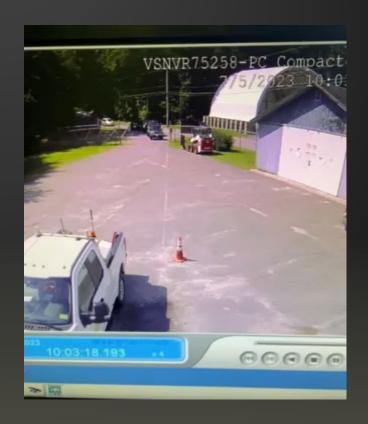
# PRECONSTRUCTION (CONTINUED)

Managing Recycling in the elements-

Several shelters were built out of salvaged demo materials to ensure recycling continues while still following market specs; Clean and dry



FIRST DAY OF
OPERATION
DURING
CONSTRUCTION7/5/23



### MID CONSTRUCTION

Digging of foundation



### MID CONSTRUCTION (CONTINUED)

Foundation for staff area







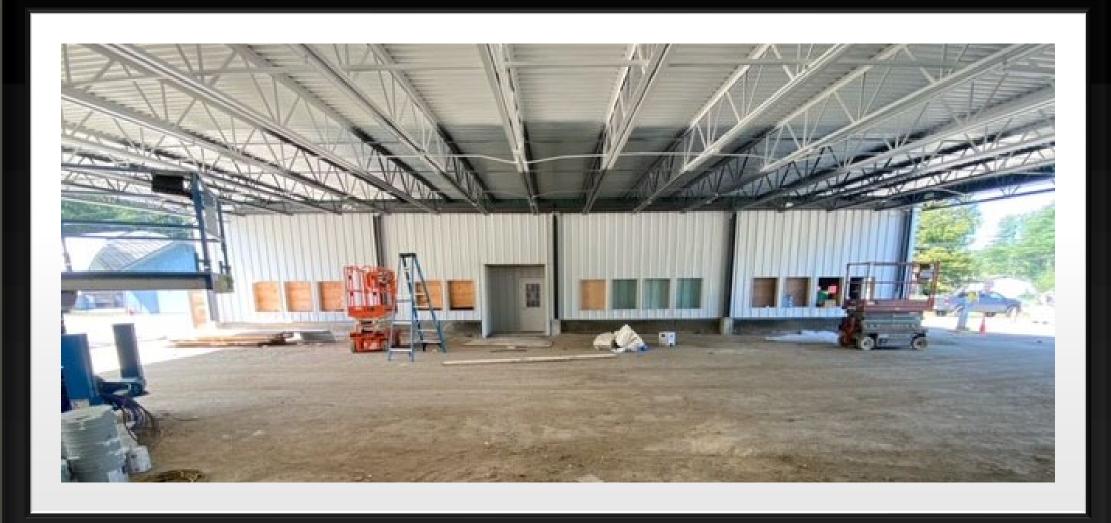


















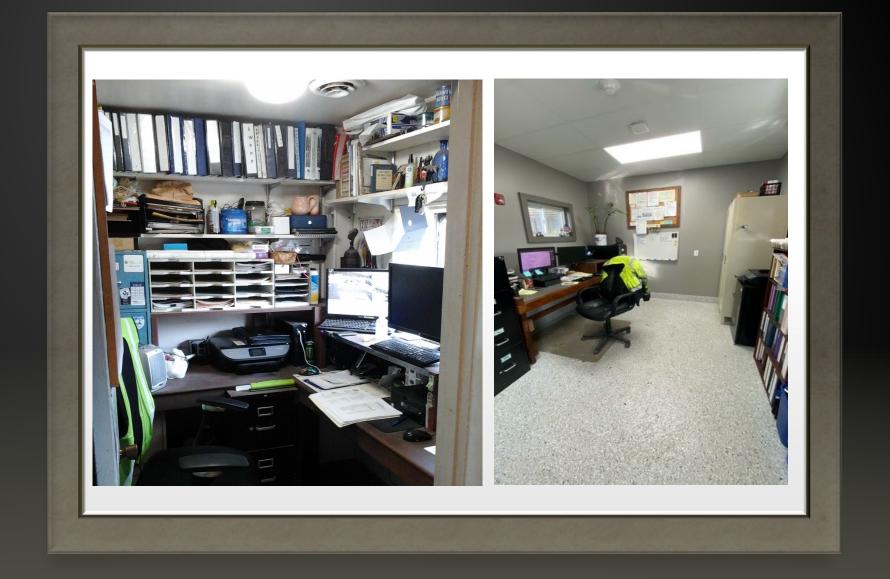
# COMPARISONS

BEFORE AND AFTER FACILITY IMPROVEMENTS





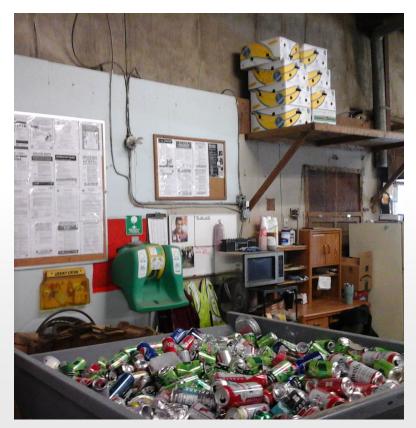
### MANAGERS OFFICE



### BATHROOMS

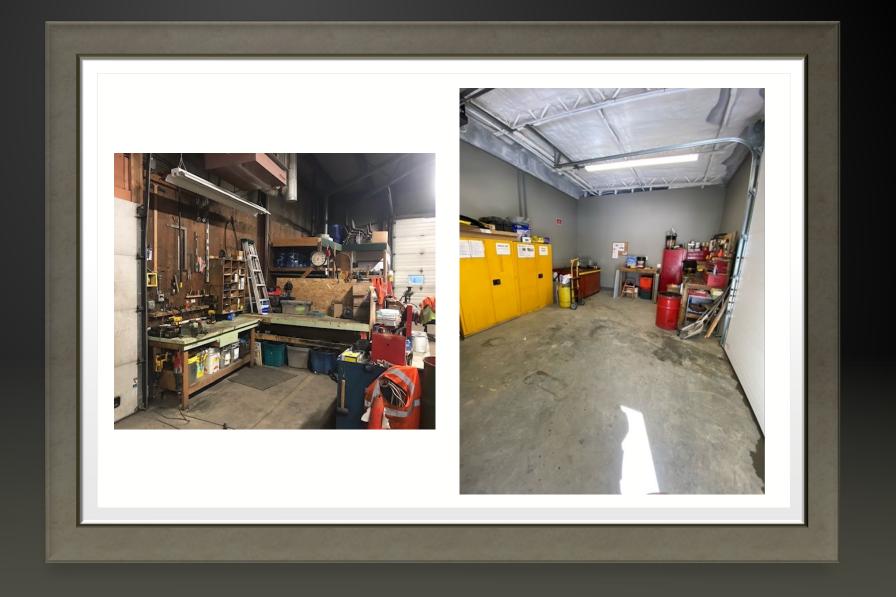


### BREAKROOM

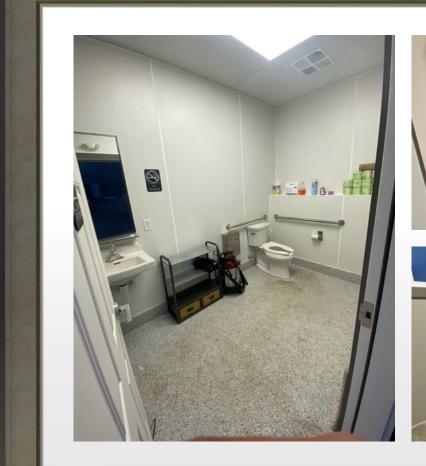




### WORKSHOP



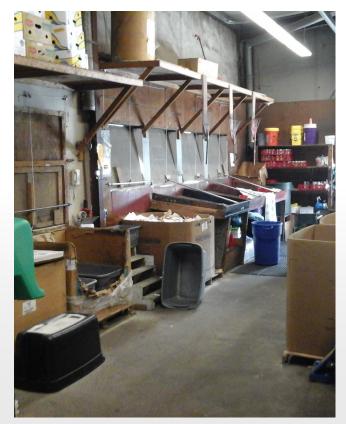
# OTHER NEW EMPLOYEE AREAS





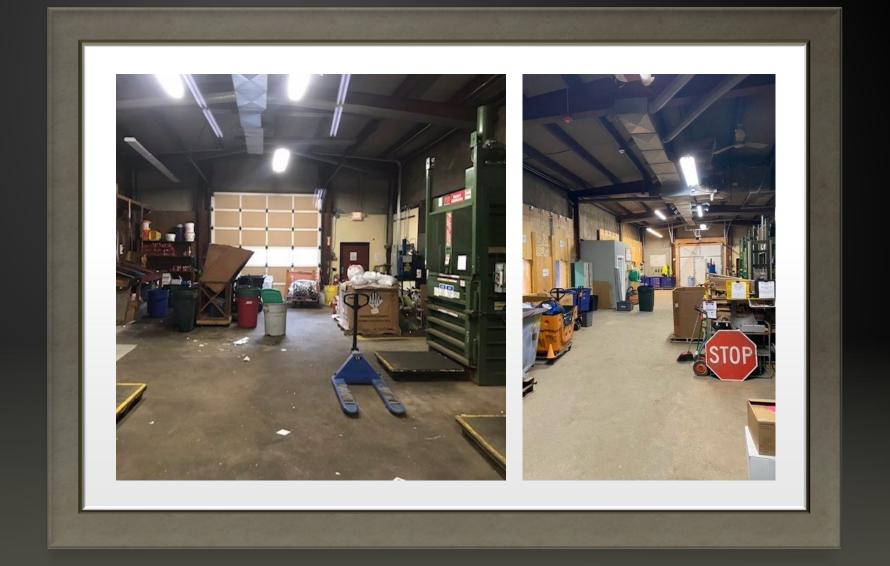


### SORTING WINDOWS INSIDE

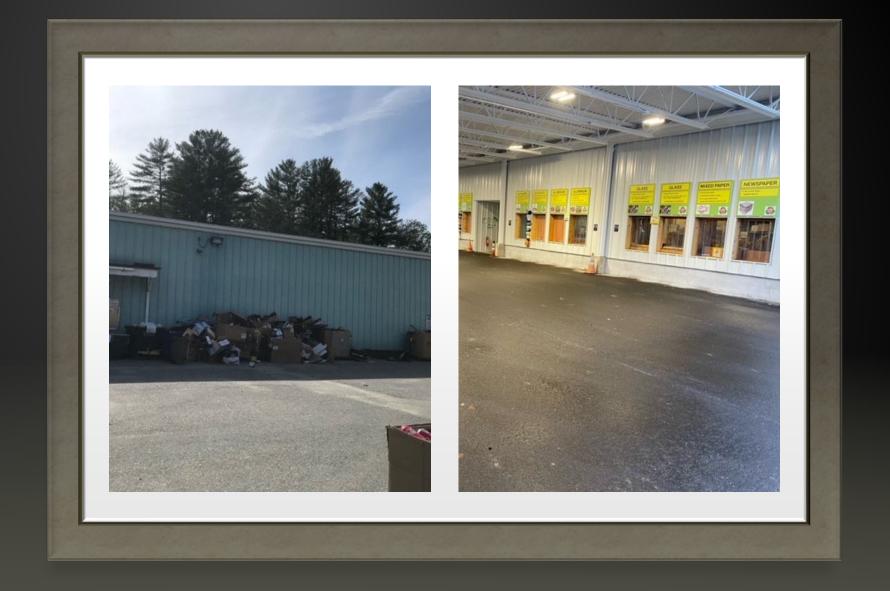




# MAIN BUILDING INSIDE



### SORTING WINDOWS OUTSIDE



#### **FUNDING**

- Board of Selectmen approved funding in the amount of \$1,050,000 at their 4/19/23 scheduled meeting for the project through the following:
  - American Rescue Plan Act funds- \$510,249.21
  - Recycling Center Revolving fund- (from the sale of recyclables from 2009-2018- discontinued)
     \$376,000.00
  - Recycling Center Capital Reserve- (voter appropriated funds voted on annually) \$71,000.00
  - InvestNH funds: \$92,750.79
- Funding used- \$988,695.92

### FUNDING (CONTINUED)

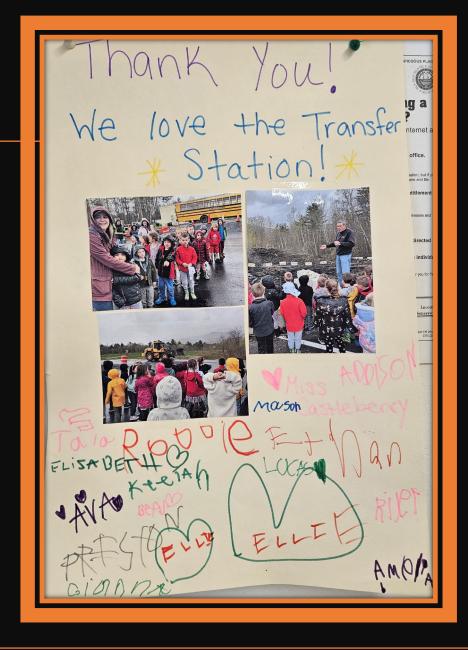
- Funding used- \$988,695.92
- Operating budget used-
  - Demo disposal- \$796.99
  - Misc. equipment/ materials freight \$1,453.60
  - Architect fees- \$725.00
  - Painting/ in house projects/ furnishings/ material storage- \$5,594.02
- Grand total- \$997,265.53

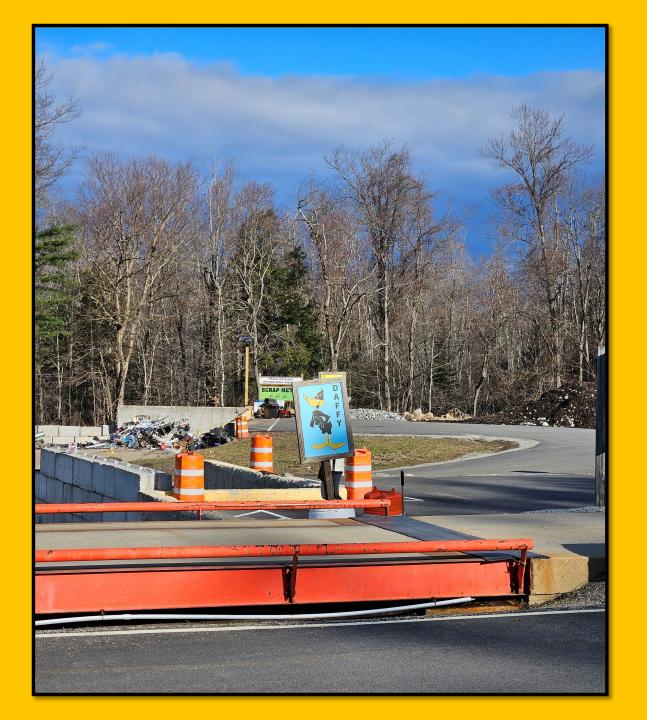
### SPECIALS THANKS TO ALL INVOLVED-

- TOWN OF SWANZEY RESIDENTS
- TOWN OF SWANZEY- BOARD OF SELECTMEN
- TOWN OF SWANZEY ADMINISTRATOR-MICHAEL BRANLEY
- TOWN OF SWANZEY CODE ENFORCEMENT OFFICER- MIKE JASMINE
- TOWN OF SWANZEY- CAPITAL IMPROVEMENTS PROGRAM COMMITTEE
- TOWN OF SWANZEY PLANNER- JULIUS PEELE
- ASSISTANT SOLID WASTE MANAGER- NICK KEANE
- TOWN OF SWANZEY SOLID WASTE OPERATORS- SHARON BISSELL, CHARLES HARBECK, JOHN DESANTIS III, BARBARA JEFFERY, MARIE ROBINSON, MIKE SKIFFINGTON, BOB HAMMOND
- TCD CONSTRUCTION
- IP TRUCKING & EXCAVATION
- FIELDSTONE LAND CONSULTANTS
- NORTHEAST RESOURCE RECOVERY ASSOCIATION

## Moultonborough

(en Filpula





# Signage that Makes Users Take Notice







## Home Composting Demo Area









Signage for MSW & Single Stream



## **Feasibility Study**

- Thinking Outside the Box
- Involving Decision Makers
- Getting the "Town" involved
- Determining the BEST Solution
- Sometimes money needs to be spent in order evaluate the true needs.





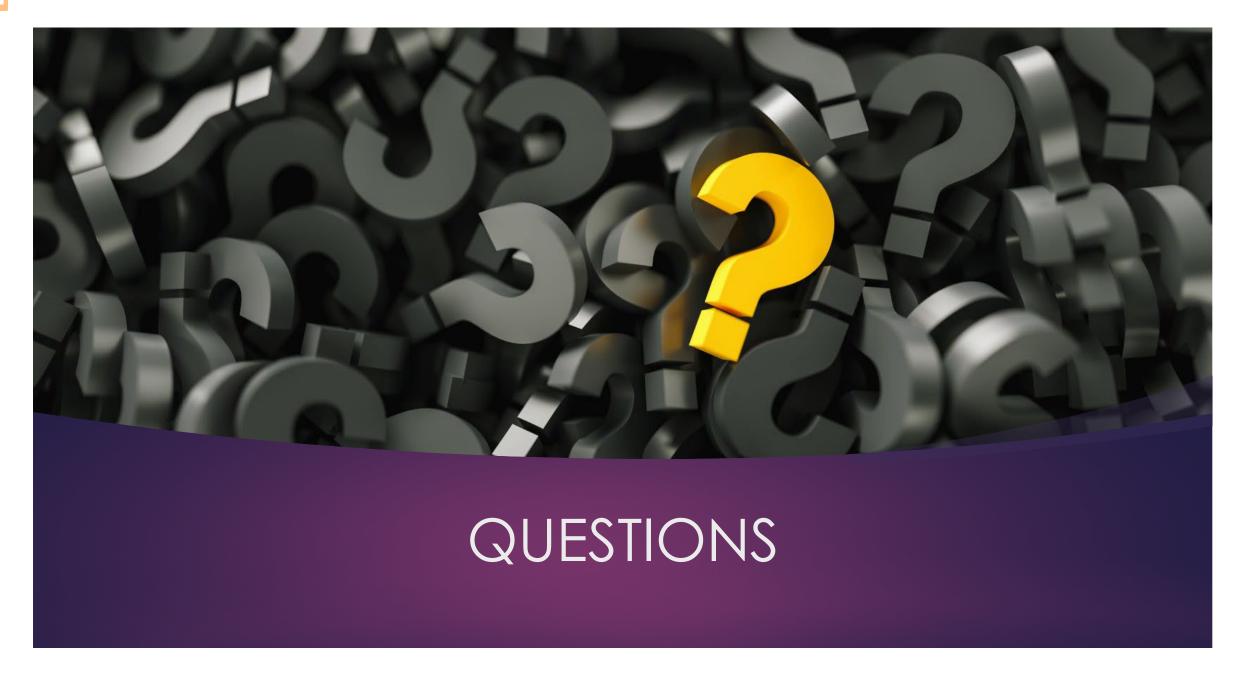


Sandwich



# Examples of Using Social Media to Your Advantage







### Part III

In Person class where facility representatives can:

- Share their existing education & outreach
- Propose campaign ideas
- Collaborate
- Develop clear messaging for impending changes

# Next Steps